



CITY OF BROOKS

2024 Budget with forecasts for 2025 - 2027





INTRODUCTION & OVERVIEW – BUDGET 2024

Budget Development

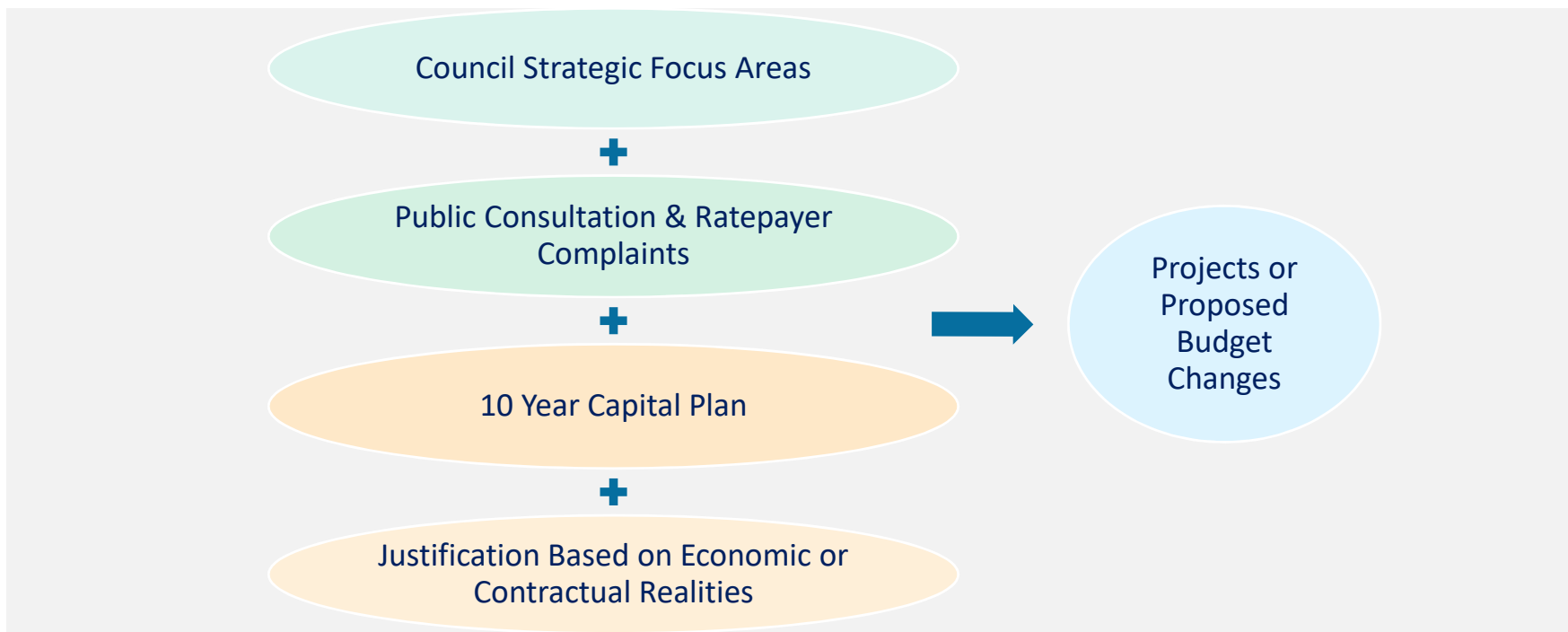
The 2024 budget has been developed with the following goals:

- To reflect each department's needs based on service levels that have been established by Council;
- To consider Council's Strategic Focus Areas;
- To develop a financial plan which is consistent with established Budget Policies. These policies add structure to the budget process by providing guidelines and control measures for management and Council;
- To align fiscal restraint with financial and operational sustainability;
- To have the plan realistically address economic conditions, contractual agreements and public concerns; and
- to optimize the value of municipal services received by City residents in relation to the amount of Property Taxes and user fees that are levied to them.



INTRODUCTION & OVERVIEW – BUDGET 2024

Budget Development Continued...

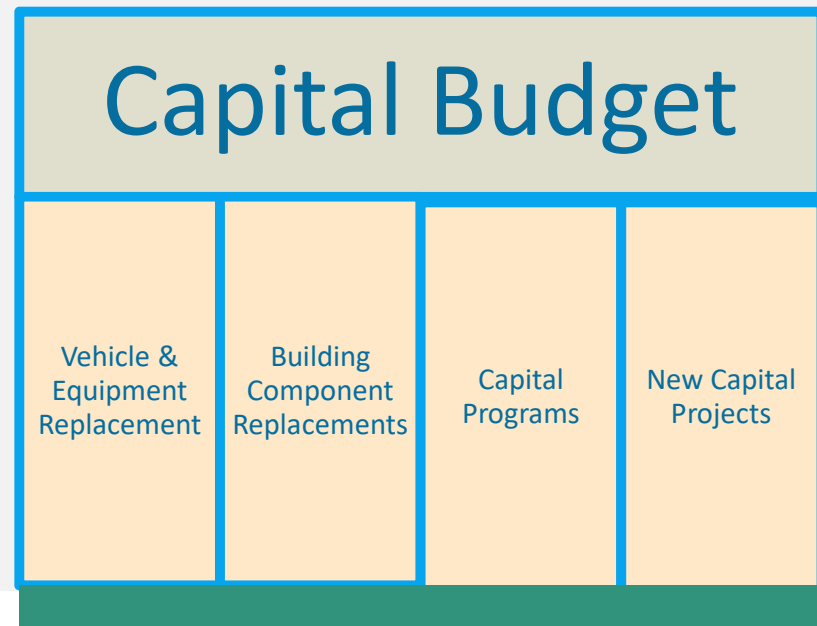
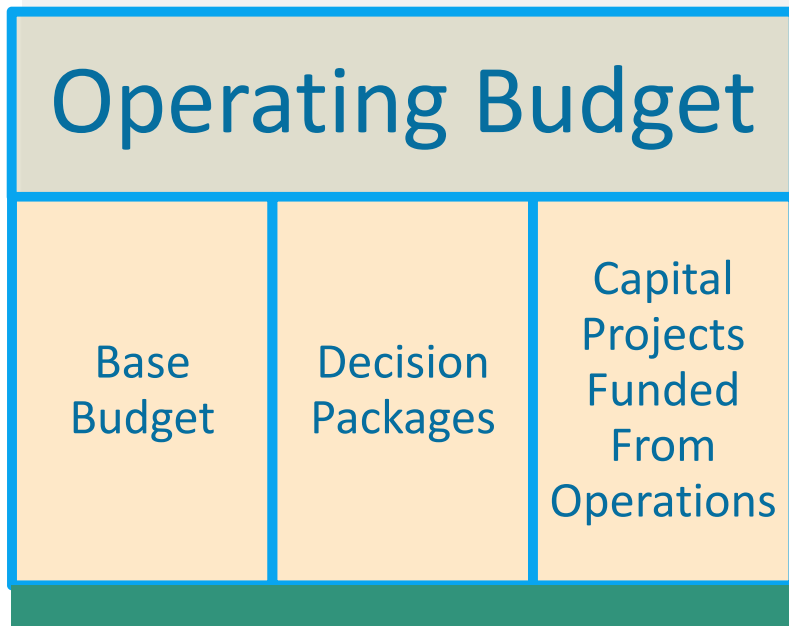




INTRODUCTION & OVERVIEW – BUDGET 2024

Form & Content

The City of Brooks budget contains a detailed 2024 budget with forecasts that have been prepared for the years 2025 – 2027.

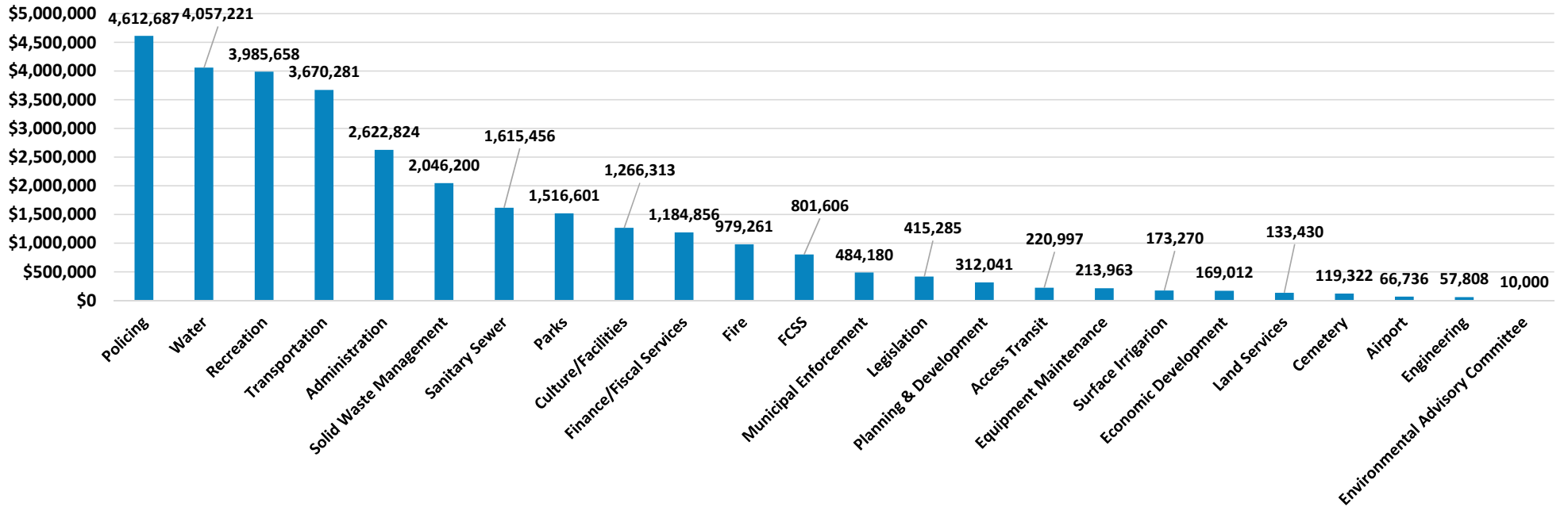




INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights

In 2024, the total budgeted operating expenditures are \$30,735,000

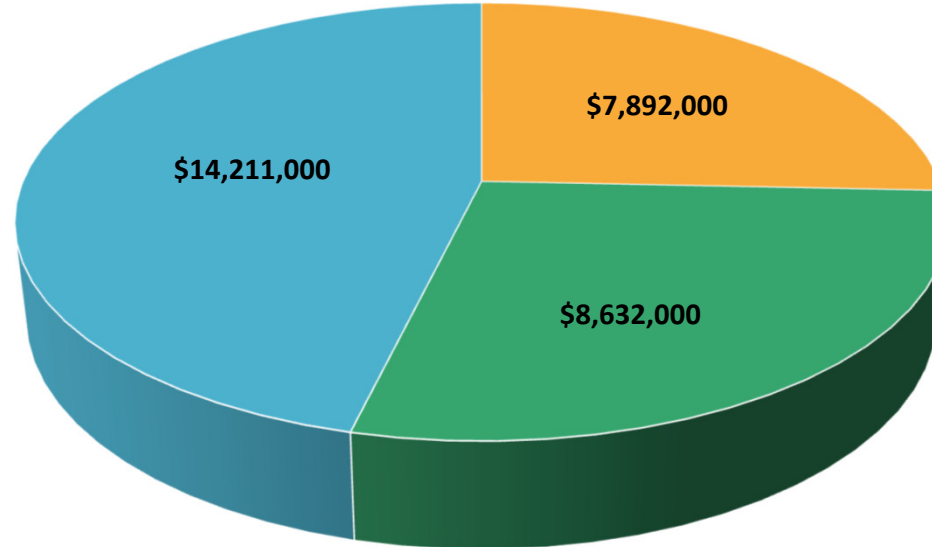




INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

2024 operating expenditures are funded as follows:



■ User Fees & Other Revenues - Utility Departments

■ User Fees & Other Revenues - Tax Supported Departments

■ Property Taxes to be Collected

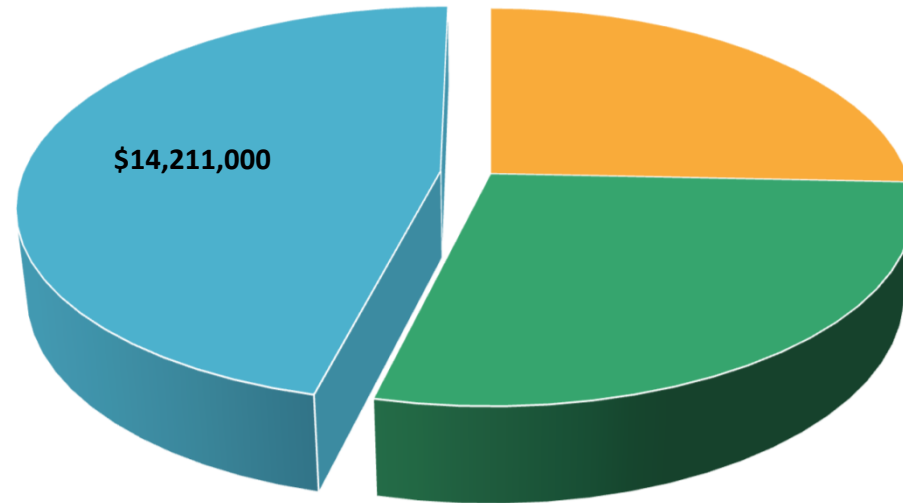


INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

Property Taxes To Be Collected:

This represents an increase in property tax revenue of approximately \$665,000 from the 2023 budget which equates to an increase of 4.91%



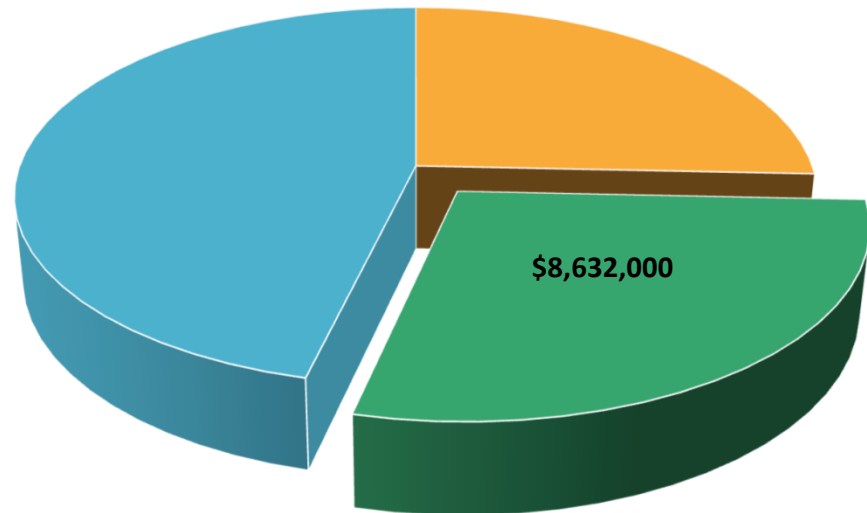


INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

User Fees & Other Revenue – Tax Supported Departments:

Revenues have been adjusted to reflect the current economic conditions in 2024 as well as past trends. These revenues include user fees for City services, licences, permits, fines, franchise fees and Federal, Provincial and Local Government grants.



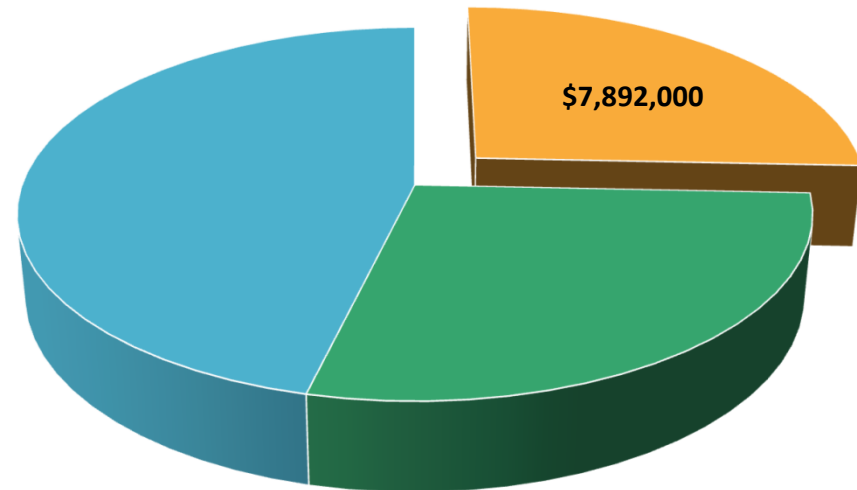


INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

User Fees & Other Revenue – Utility Departments:

This represents increased revenues totaling \$249,000. These additional revenues will be collected through a 6.1% increase in Water rates, a 14.6% increase in Surface Irrigation rates, a 2.2% increase in Garbage Base Rates, a 2.01% increase to Commercial Garbage Collection rates and the “phased in” Cardboard Collection rates will increase by approximately 61.24% as more of the program costs will be passed on to users in 2024. There are no increases in Sanitary Sewer, or Recycling charges.





INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

Impacts of Property Taxes

Municipal Property Taxes – not including Alberta Education and Seniors Housing requisitions



\$239,000

2024 - \$2,144



\$239,000

2023 - \$2,044



4.91% or
\$100/year



INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

Utility Rates Impact – Water, Sewer, Garbage & Recycling

	<i>2024</i>	<i>2023</i>	<i>Bi-monthly Increase</i>	<i>Annual Increase</i>
Residential Minimum	\$136.70	\$132.59	\$4.11	\$24.66
Average Residential Family (60m3)	\$199.27	\$191.45	\$7.82	\$46.92
Senior Minimum	\$127.50	\$123.59	\$3.91	\$23.46



INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

○ **Business Licenses**



- ✓ Commencing in 2024, Business License fees will be reinstated for in-town and County of Newell businesses based on the rates that were previously in effect. This will increase the City's revenues by approximately \$105,000 per year.



INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

○ Staff Retention



✓ **Total Salaries, wages & benefits are estimated to increase by \$163,000 reflecting position changes in 2024 and increases in the collective bargaining agreement which was negotiated fairly for both the City and our employees. This was also used for management personnel. The term of the collective agreement runs 2023 – 2026. In 2024, the vacancy rate was adjusted to better reflect current trends.**

INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

○ **Economic Factors**



- ✓ **The City has adjusted the 2024 budget by just over \$474,000 due to inflationary increases including, but not limited to, annual insurance premiums, software licensing fees, electricity charges and the Federal Government's phase in of carbon taxes on natural gas.**

INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

○ **RCMP Contract Impacts**



- ✓ **The cost of RCMP services are anticipated to increase by approximately 14.61% over 2023 which is equal to \$318,000. The 2024 budget will also be adjusted to fund 20 RCMP members, where the 2023 budget funded 20.48 members. This reduction will offset the increase in the RCMP contract by approximately \$79,000 balancing costs and services in the community.**
- ✓ **When the City of Brooks reaches a population of 15,000, they will be required to pay 90% of pooled RCMP costs instead of 70%. This increase is anticipated to happen in 2027 and will cost an estimated \$932,000. A “phase in” plan began in 2023, and will continue in this budget, by increasing property Tax revenue by \$186,400 each year.**



INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

○ **Community Services**



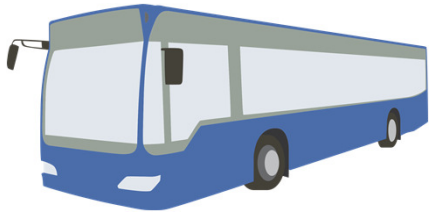
- ✓ **The City will introduce a new position to work alongside a Welcoming and Inclusive Community Committee. The “Inclusion Coordinator” will implement and promote diversity-friendly programming and initiatives throughout the City as directed by the newly formed committee. It is anticipated that the City will be able to secure a grant to fund this position.**
- ✓ **Two of the murals that are currently located at the Royal Canadian Legion building will be mounted in veterans park due to the relocation of the Brook’s Legion.**



INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

○ Community Services



✓ **A transportation pilot project will be planned and implemented in 2024. The purpose will be to determine the public utilization and viability of a semi-fixed bus route for the residents of Brooks. The pilot project is expected to run from May 1 – December 31, 2024 and will cost approximately \$124,000.**



✓ **A cemetery masterplan will be prepared for the City in 2024 to guide the development of the Brooks cemetery over the next 25 years. This comprehensive forward-looking approach will accommodate the city's future growth and diverse population.**

INTRODUCTION & OVERVIEW – BUDGET 2024

Operating Budget Highlights Continued...

o Safe & Efficient Operations



- ✓ **One of the compressors at the Centennial Regional Arena (CRA) will be rebuilt to extend it's useful life. The cost of the rebuild will be approximately \$14,000 and it is recommended that the CRA compressors be rebuilt every 5 years to ensure that they continue to function as required.**



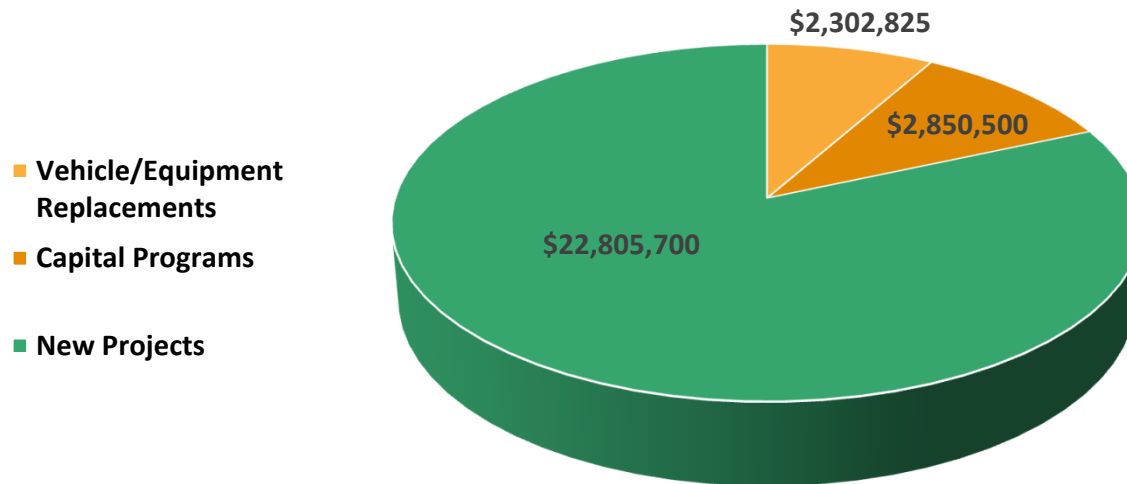
- ✓ **The City will develop governance policies, practices and strategies for protecting information. This framework will ensure that appropriate cybersecurity measures are implemented to protect the City's information against modern security threats. The cost of developing this governance framework is \$40,000.**



INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights

In 2024, the total budgeted capital expenditures are \$27,959,025, classified as follows:

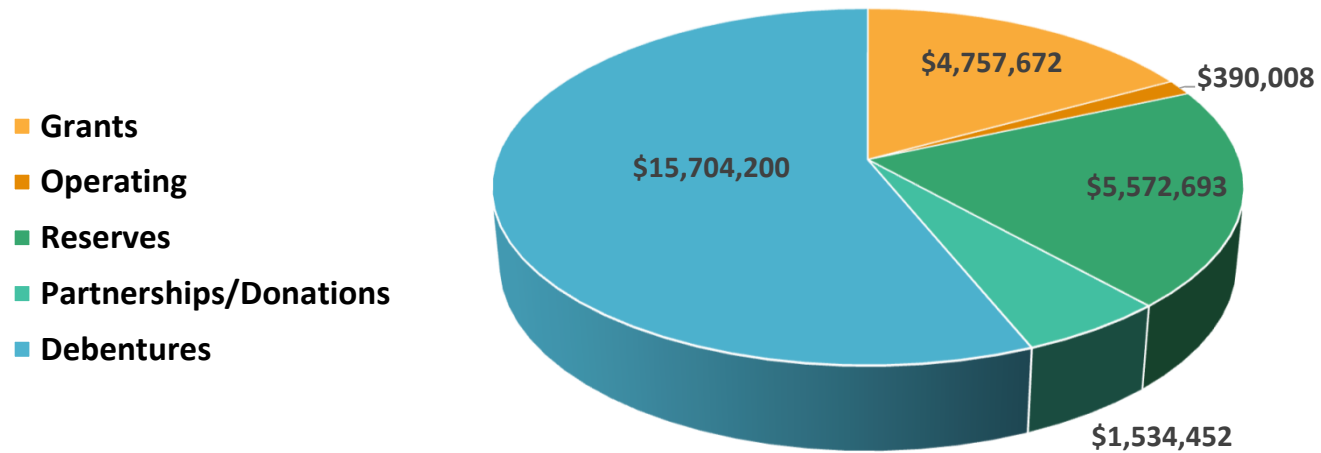




INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...

The funding sources are as follows:





INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...

✓ **All of the capital programs that were established in the 10-Year Capital Plan have been continued in 2024 including:**

- **Self Contained Breathing Apparatus (SCBA) replacement of \$26,500/year;**
- **Fitness Equipment Replacement Program of \$20,000/year;**
- **Mower Replacement Program of \$124,000/year;**
- **Linear Trails & Beautification Program of \$100,000/year;**
- **Street Improvement Program (SIP) of \$2,000,000/year;**
- **Water main/service replacements of \$200,000/year;**
- **Sanitary Sewer main/service replacements of \$200,000/year;**
- **Fleet Replacement Program of \$120,000/year;**
- **Traffic Controller Replacement Program of \$30,000/per year; and**
- **Playground equipment components replacements of \$30,000/year.**





INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ ***A fully interactive mobile fire prevention training center will be purchased as a regional initiative to benefit all citizens within our area. Features include digital flames, smoke, heat and sound effects that simulate emergencies in home and/or workplace. The cost of this mobile trailer will be \$200,000, of which \$180,000 will be funded through community donations.***



- ✓ ***One of the City's pumper fire trucks no longer meets the National Fire Protection Association standards due to its age, and is in need of replacement. The new truck was ordered in 2023 and is expected to be received in early 2024. The cost of this replacement is \$719,482.***



INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ **The brick sidewalk outside of City Hall is lifting and requires replacement to ensure the safety of those who work and/or visit City Hall. The cost of this replacement is expected to be \$80,000.**

- ✓ **The City began the design for a new Public Works, Utilities & Parks shop, with offices, in 2023. The construction of this building will commence in 2024 and will provide upgraded office and shop space to accommodate further growth of the community and today's building codes. The cost of constructing this building is estimated to be \$13,800,000.**

City of
Brooks
PUBLIC WORKS



INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ **One of the City's gravel trucks, which is used mainly for snow removal, will be replaced in 2024 based on the replacement schedule and the condition of the unit. The cost of this replacement will be \$195,000. Plow and sander attachments will also be replaced for an additional \$90,000.**



- ✓ **The City's Street Sweeper will be replaced in 2024 as it has reached the end of its useful life. The sweeper is currently on order and will cost the City \$484,000.**



INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ **The City is planning to replace and upsize the main from 7th Street E to the old lagoon. Grant funding for a portion of this project will need to be secured, as the total cost is expected to exceed \$4,100,000.**



- ✓ **The City's vac truck will be replaced in 2024 as the current truck is at the end of its useful life. The vac truck is used on a daily basis for maintaining the City's sanitary sewer infrastructure. The cost of this replacement is expected to be \$750,000.**



INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ **The Smart Meter Program was planned to take place through 2023 and 2024. This project will cost \$3,500,000 in total and is expected to provide efficiencies throughout the Utilities department. The project has been delayed until required grant funding has been secured.**



- ✓ **Enhancements will be done to the rear sidewalk area at the Regional Ballpark including adding additional concrete and a retaining wall. This project will cost \$125,000 and will improve accessibility, safety and esthetics for the users of this facility.**



INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ **The planning and development of the Old Rodeo Grounds will continue in 2024. Construction will begin once the design has been determined and partnerships have been established. This project is expected to produce a multi-use outdoor space for the enjoyment of all residents.**



- ✓ **The design of a new skateboard park will be completed in 2024 and construction is scheduled to begin in 2025. The proposed park is expected to update the City's current skateboard park and include a pump park for bike enthusiasts.**

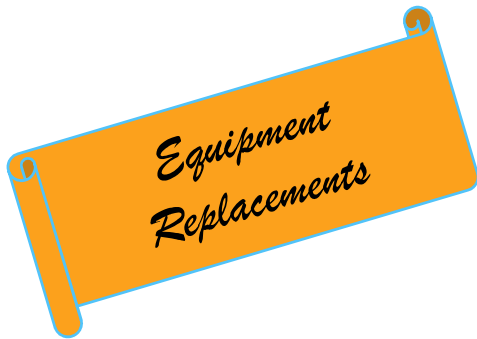


INTRODUCTION & OVERVIEW – BUDGET 2024

Capital Budget Highlights Continued...



- ✓ **An additional \$75,000 will be added to the budget so that the Brooks' Dog park can be completed in 2024. The City will fund \$50,000 of this from reserves and the remaining \$25,000 will be raised through community donations.**



- ✓ **In addition to the above replacements, a further \$64,000 will be used to replace vehicles and equipment that have met or exceeded their life expectancy.**



City of Brooks Net Budgets - Tax Supported 2024 Budget with 3 Year Forecasts

Base Budget	2024	2025	2026	2027
Departments				
Legislation	408,085	420,328	432,937	445,925
Administration	2,479,799	2,554,418	2,631,276	2,710,439
Finance/Fiscal Services	-1,326,184	-1,365,970	-1,406,949	-1,449,157
Policing	3,453,870	3,557,486	3,664,211	3,774,137
Fire	431,119	444,053	457,374	471,095
Municipal Enforcement	366,580	373,457	384,661	396,201
Engineering	35,808	36,882	37,989	39,128
Equipment Maintenance	213,963	220,382	226,993	233,803
Transportation	2,274,726	2,342,968	2,413,257	2,485,655
Airport	35,013	36,063	37,145	38,260
FCSS	111,392	111,392	111,392	111,392
Cemetery	88,122	91,312	89,487	93,273
Planning & Development	283,871	292,387	301,159	310,194
Economic Development	169,012	169,012	169,012	169,012
Handibus	202,997	209,087	215,360	221,820
Environmental Advisory Committee	9,000	9,000	9,000	9,000
Land	-5,844	-5,844	-5,844	-5,844
Recreation	1,866,494	2,138,265	2,202,413	2,268,485
Parks	1,280,690	1,309,992	1,353,976	1,399,278
Culture/Facilities	1,181,957	1,246,659	1,286,590	1,327,718
Net Base Budget Expenses/(Revenues)	\$13,560,470	\$14,191,330	\$14,611,438	\$15,049,815
Decision Packages & Capital from Operating				
Decision Packages	260,824	176,012	177,655	179,348
Capital from Operating	390,008	608,625	641,288	769,429
Total Decision Packages & Capital from Operating	\$650,832	\$784,637	\$818,943	\$948,777
Net Expenses/(Revenues)	\$14,211,302	\$14,975,967	\$15,430,381	\$15,998,592
	4.91%	5.38%	3.03%	3.68%



City of Brooks
Legislation
2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$0	\$0	\$0	\$0
Expenses	411,207	420,328	432,937	445,925
Changes:				
Decrease in Insurance Costs	-136			
Salaries & Wages	-2,986			
Net Base Budget Expenses/(Revenues)	\$408,085	\$420,328	\$432,937	\$445,925

Decision Packages & Capital from Operating

Decision Packages				
Brooks Maternity Clinic	7,200			
Total Decision Packages	\$7,200	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$7,200	\$0	\$0	\$0
Net Expenses/(Revenues)	\$422,485	\$420,328	\$432,937	\$445,925



**City of Brooks
Administration
2024 Budget with 3 Year Forecasts**

Base Budget	2024	2025	2026	2027
Revenues	\$7,500	\$7,500	\$7,500	\$7,500
Expenses	2,472,319	2,561,918	2,638,776	2,717,939
Changes:				
Salaries & Wages	-42,610			
Increase in Natural Gas Allocation	730			
Increase in Insurance Costs	7,360			
Increase in Software Maintenance Contracts	25,000			
Funding the Vehicle/Equipt Replacement Reserve (2023)	32,000			
Security as a Service	-7,500			
Net Base Budget Expenses/(Revenues)	\$2,479,799.00	\$2,554,418	\$2,631,276	\$2,710,439
Decision Packages & Capital from Operating				
Decision Packages				
Brooks Affordable Housing Strategy Update (Grant Funding)	0			
Cybersecurity - Information Security Governance	40,000			
Azure Cloud Migration	47,392	54,780	56,423	58,116
Funding the Vehicle/Equipt Replacement Reserve (2024)	32,000	32,000	32,000	32,000
Total Decision Packages	\$119,392	\$86,780	\$88,423	\$90,116
Capital From Operating				
Vehicle, Machinery and Equipment Replacement	16,133	49,000	30,000	36,500
Total Capital From Operating	\$16,133	\$49,000	\$30,000	\$36,500
Total Decision Packages & Capital from Operating	\$135,525	\$135,780	\$118,423	\$126,616
Net Expenses/(Revenues)	\$2,615,324	\$2,690,198	\$2,749,699	\$2,837,055



City of Brooks
Finance/Fiscal Services
2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$2,381,419	\$2,586,371	\$2,663,962	\$2,743,881
Changes:				
Increase in Investment Income	124,216			
Increase in Fortis Franchise Fees	70,635			
Decrease in ATCO Franchise Fees	-65,230			
Expenses	1,110,563	1,220,402	1,257,014	1,294,724
Changes:				
Salaries & Wages	65,383			
Increase in Bank Charges	8,910			
Net Base Budget Expenses/(Revenues)	-\$1,326,184	-\$1,365,969.52	-\$1,406,948.61	-\$1,449,157.06

Decision Packages & Capital from Operating

Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	-\$1,326,184	-\$1,365,970	-\$1,406,949	-\$1,449,157



**City of Brooks
RCMP Services
2024 Budget with 3 Year Forecasts**

Base Budget

	2024	2025	2026	2027
Revenues	\$1,692,729	1,001,557	\$1,031,603	\$1,062,551
Changes:				
Decrease in Reserve Transfer - Retro Pay	-727,730			
Increase in MSI (LGFF) Operating	92,386			
Decrease in Municipal Fine Revenues	-85,000			
Expenses	4,726,605	4,559,043	4,695,814	4,836,688
Changes:				
Salaries & Wages	1,539			
Increase in Transfer to Reserve - 2027 Population Increase Phase-in	186,432			
Increase in RCMP Contract - Inflationary	239,409			
Increase in RCMP Retro Pay	-727,730			
Net Base Budget Expenses/(Revenues)	\$3,453,870	\$3,557,486	\$3,664,211	\$3,774,137

Decision Packages & Capital from Operating

Decision Packages				
2027 Population Increase Phase-in	186,432	\$186,432	\$186,432	\$186,432
Total Decision Packages	\$186,432	\$186,432	\$186,432	\$186,432
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$3,640,302	\$3,743,918	\$3,850,643	\$3,960,569



**City of Brooks
Fire Services
2024 Budget with 3 Year Forecasts**

Base Budget

	2024	2025	2026	2027
Revenues	\$324,824	\$348,539	\$358,995	\$369,765
Changes:				
Increase in Local Government Grants - County (ICF)	\$13,563			
Expenses	776,292	792,591	816,369	840,860
Changes:				
Salaries & Wages	7,485			
Increase in Natural Gas - Carbon Tax	1,123			
Decrease in Insurance Costs	-3,394			
Decrease in Electrical Costs	-2,000			
Decrease in Newell 911 Requisition	-10,000			
Net Base Budget Expenses/(Revenues)	\$431,119	\$444,053	\$457,374	\$471,095

Decision Packages & Capital from Operating

Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating				
Vehicle, Machinery and Equipment Replacement	187,810	90,288	110,451	370,392
Capital Improvement/Replacement Programs:				
SCBA Replacement	8,745	8,745	8,745	8,745
New or Non-recurring Capital Projects:				
Regional Fire Safety Trailer	13,200		0	0
Total Capital From Operating	\$209,755	\$99,033	\$119,196	\$379,137
Total Decision Packages & Capital from Operating	\$209,755	\$99,033	\$119,196	\$379,137
Net Expenses/(Revenues)	\$640,874	\$543,086	\$576,570	\$850,232



City of Brooks Municipal Enforcement 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$63,600	\$90,228	\$92,935	\$95,723
Changes:				
Increase Municipal Fine Revenue	24,000			
Expenses	441,648	463,685	477,596	491,924
Changes:				
Salaries & Wages	8,434			
Increase in Contracted Services	4,000			
Increase in Insurance Costs	98			
Net Base Budget Expenses/(Revenues)	\$366,580.00	\$373,457.40	\$384,661.12	\$396,200.96

Decision Packages & Capital from Operating

Decision Packages				
Bylaw Enforcement Officer to CPO (Increased Revenues)	0	0	0	0
Total Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating				
Capital Improvement/Replacement Programs:				
Fleet Equipment Replacement	30,000	\$0	\$0	\$0
Total Capital From Operating	\$30,000	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$30,000	\$0	\$0	\$0
Net Expenses/(Revenues)	\$396,580	\$373,457	\$384,661	\$396,201



City of Brooks Engineering Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$0	\$0	\$0	\$0
Expenses	36,136	36,882	37,989	39,128
Changes:				
Decrease in Insurance Costs	-328			
Net Base Budget Expenses/(Revenues)	\$35,808	\$36,882	\$37,989	\$39,128

Decision Packages & Capital from Operating

Decision Packages				
Ortho and Oblique Imagery	22,000	0	0	0
Total Decision Packages	\$22,000	\$0	\$0	\$0
Capital From Operating				
Vehicle, Machinery and Equipment Replacement	0	0	7,500	0
Total Capital From Operating	\$0	\$0	\$7,500	\$0
Total Decision Packages & Capital from Operating	\$22,000	\$0	\$7,500	\$0
Net Expenses/(Revenues)	\$57,808	\$36,882	\$45,489	\$39,128



City of Brooks Equipment Maintenance 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$0	\$0	\$0	\$0
Expenses	206,570	220,382	226,993	233,803
Changes:				
Salaries & Wages	7,393			
Net Base Budget Expenses/(Revenues)	\$213,963.00	\$220,382	\$226,993	\$233,803

Decision Packages & Capital from Operating

Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$213,963	\$220,382	\$226,993	\$233,803



City of Brooks Transportation Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$1,346,069	\$1,386,451	\$1,428,045	\$1,470,886
Expenses	3,488,076	3,729,419	3,841,301	3,956,540
Changes:				
Salaries & Wages	3,684			
Increase in Natural Gas Allocation	1,909			
Increase in Streetlight Electrical Charges	138,105			
Decrease in Contracted Services - Asset Management	0			
Increase in Insurance Costs	2,008			
Transfer of Contracted Services Budget to Cemetery Contracted Services	-12,987			
Net Base Budget Expenses/(Revenues)	\$2,274,726	\$2,342,967.78	\$2,413,256.81	\$2,485,654.52

Decision Packages & Capital from Operating

Decision Packages				
Updating City Signage with New Logo (From Existing Budget)	0	0	0	0
Solar Crosswalks (MSI)	0	0	0	0
Total Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating				
Vehicle, Machinery and Equipment Replacement	34,486	155,000	165,000	137,000
Capital Improvement/Replacement Programs:				
Fleet Equipment Replacement		30,000	30,000	30,000
Traffic Controller Replacements/Refurbishments	15,000	15,000	15,000	15,000
Total Capital From Operating	\$49,486	\$200,000	\$210,000	\$182,000
Total Decision Packages & Capital from Operating	\$49,486	\$200,000	\$210,000	\$182,000
Net Expenses/(Revenues)	\$2,324,212	\$2,542,968	\$2,623,257	\$2,667,655



City of Brooks Airport Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$30,798	\$32,675	\$33,655	\$34,665
Changes:				
Increase in Revenues per Airport Commission Approved Budget	925			
Expenses	64,233	68,738	70,800	72,924
Changes:				
Salaries & Wages	1,256			
Increase in Expenses per Airport Commission Approved Budget	1,247			
Net Base Budget Expenses/(Revenues)	\$35,013	\$36,063	\$37,145	\$38,260
Decision Packages & Capital from Operating				
Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$35,013	\$36,063	\$37,145	\$38,260



City of Brooks
FCSS
2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$690,214	\$690,214	\$690,214	\$690,214
Expenses	801,606	801,606	801,606	801,606
Net Base Budget Expenses/(Revenues)	\$111,392	\$111,392	\$111,392	\$111,392

Decision Packages & Capital from Operating

Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$111,392	\$111,392	\$111,392	\$111,392



City of Brooks Cemetery Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$31,200	\$31,200	\$36,700	\$36,700
Expenses	105,275	122,512	126,187	129,973
Changes:				
Salaries & Wages	1,225			
Decrease in Insurance Costs	-165			
Increase in Contracted Services (Budegt transferred from Transportation)	12,987			
Net Base Budget Expenses/(Revenues)	\$88,122	\$91,312	\$89,487	\$93,273

Decision Packages & Capital from Operating

Decision Packages

Cemetery Masterplan (MSI)	0	0	0	0
Total Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$88,122	\$91,312	\$89,487	\$93,273



City of Brooks Planning & Development Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$133,370	\$137,371	\$141,492	\$145,737
Expenses	411,999	429,758	442,651	455,931
Changes:				
Salaries & Wages	5,242			
Net Base Budget Expenses/(Revenues)	\$283,871	\$292,387.13	\$301,158.74	\$310,193.51

Decision Packages & Capital from Operating

Decision Packages				
Business License Fee for In Town Businesses	-105,200	-105,200	-105,200	-105,200
Total Decision Packages	-\$105,200	-\$105,200	-\$105,200	-\$105,200
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	-\$105,200	-\$105,200	-\$105,200	-\$105,200
Net Expenses/(Revenues)	\$178,671	\$187,187	\$195,959	\$204,994



City of Brooks Economic Development Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$0	\$0	\$0	\$0
Expenses	169,012	169,012	169,012	169,012
Net Base Budget Expenses/(Revenues)	\$169,012	\$169,012	\$169,012	\$169,012
Decision Packages & Capital from Operating				
Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$169,012	\$169,012	\$169,012	\$169,012



City of Brooks Access Transit 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$18,000	\$18,540	\$19,096	\$19,669
Expenses	212,667	227,627	234,456	241,489
Changes:				
Salaries & Wages	6,973			
Increase in Insurance Costs	1,357			
Net Base Budget Expenses/(Revenues)	\$202,997	\$209,087	\$215,360	\$221,820

Decision Packages & Capital from Operating

Decision Packages				
City of Brooks Transportation Pilot Project (Op. Contingency Reserve)	0	0	0	0
Total Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$202,997	\$209,087	\$215,360	\$221,820



City of Brooks
Environmental Advisory Committee
2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$1,000	\$1,000	\$1,000	\$1,000
Expenses	10,000	10,000	10,000	10,000
Net Base Budget Expenses/(Revenues)	\$9,000	\$9,000	\$9,000	\$9,000
Decision Packages & Capital from Operating				
Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$9,000	\$9,000	\$9,000	\$9,000



**City of Brooks
Land Service/Rentals
2024 Budget with 3 Year Forecasts**

Base Budget

	2024	2025	2026	2027
Revenues	\$139,274	\$139,274	\$139,274	\$139,274
Expenses	133,430	133,430	133,430	133,430
Net Base Budget Expenses/(Revenues)	-\$5,844	-\$5,844	-\$5,844	-\$5,844
Decision Packages & Capital from Operating				
Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	-\$5,844	-\$5,844	-\$5,844	-\$5,844



City of Brooks Recreation Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$2,074,814	\$2,145,566	\$2,209,933	\$2,276,231
Changes:				
Increase in Local Government Grants - County ICF	8,508			
Expenses	4,113,112	4,283,831	4,412,346	4,544,716
Changes:				
Salaries & Wages	22,994			
Increase in Electricity Charges	22,000			
Increase in Natural Gas - Carbon Tax	25,019			
Increase in Insurance Costs	5,579			
Decrease in Debenture Principal and Interest	-168,354			
Under Water Aquatic Lights Reduction	-40,000			
Decrease Reserve Transfer - Naming Rights	-30,534			
Net Base Budget Expenses/(Revenues)	\$1,866,494	\$2,138,265	\$2,202,413	\$2,268,485

Decision Packages & Capital from Operating

Decision Packages				
EID Aquatic Centre Veiwing Area Furniture	9,000			
CRA Compressor #1 Rebuild	14,000			
JBSCC LED Screen - Decommission (From Existing Budget)	0			
Total Decision Packages	\$23,000	\$0	\$0	\$0
Capital From Operating				
Vehicle, Machinery and Equipment Replacement	4,842	180,800	194,800	92,000
Capital Improvement/Replacement Programs:				
Fitness Machine Replacment Program	8,000	8,000	8,000	8,000
Total Capital From Operating	\$12,842	\$188,800	\$202,800	\$100,000
Total Decision Packages & Capital from Operating	\$35,842	\$188,800	\$202,800	\$100,000
Net Expenses/(Revenues)	\$1,902,336	\$2,327,065	\$2,405,213	\$2,368,485



**City of Brooks
Parks Services
2024 Budget with 3 Year Forecasts**

Base Budget

	2024	2025	2026	2027
Revenues	\$154,252	\$156,119	\$156,119	\$156,119
Changes:				
Increase in Local Government Grants - County ICF	1,867			
Expenses	1,406,582	1,466,111	1,510,095	1,555,397
Changes:				
Salaries & Wages	14,199			
Increase in Natural Gas - Carbon Tax	1,123			
Increase in Electricity Charges	13,400			
Increase in Insurance Costs	1,505			
Net Base Budget Expenses/(Revenues)	\$1,280,690	\$1,309,992.27	\$1,353,975.61	\$1,399,278.45

Decision Packages & Capital from Operating

Decision Packages				
Brooks Regional Ballpark Fence Top	8,000			
Legion Mural Mounting (Council Projects Reserve)	0			
Total Decision Packages	\$8,000	\$0	\$0	\$0
Capital From Operating				
Vehicle, Machinery and Equipment Replacement	0	103,050	68,700	0
Capital Improvement/Replacement Programs:				
Playground Replacement Program	15,000	15,000	15,000	15,000
Mower Replacement Program	56,792	56,792	56,792	56,792
Fleet Replacement Program		27,480		
Total Capital From Operating	\$71,792	\$202,322	\$140,492	\$71,792
Total Decision Packages & Capital from Operating	\$79,792	\$202,322	\$140,492	\$71,792
Net Expenses/(Revenues)	\$1,360,482	\$1,512,314	\$1,494,468	\$1,471,070



**City of Brooks
Culture/Facilities
2024 Budget with 3 Year Forecasts**

Base Budget

	2024	2025	2026	2027
Revenues	\$153,018	\$84,356	\$84,356	\$84,356
Changes:				
Increase in Local Government Grants - County ICF	338			
Youth Development Centre Budget Elimination	-69,000			
Expenses	1,263,822	1,331,015	1,370,946	1,412,074
Changes:				
Salaries & Wages	9,706			
Decrease in Electricity Charges	-6,500			
Increase in Natural Gas - Carbon Tax	5,838			
Increase in Insurance Costs	4,448			
Youth Development Centre Budget Elimination	-25,935			
Increase in Brooks Public Library (2023)	14,934			
Net Base Budget Expenses/(Revenues)	\$1,181,957	\$1,246,659	\$1,286,590	\$1,327,718
Decision Packages & Capital from Operating				
Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$1,181,957	\$1,246,659	\$1,286,590	\$1,327,718



City of Brooks
Net Budgets - Utilities
2024 budget with 3 Year Forecasts

Base Budget				
	2024	2025	2026	2027
Departments - Revenues				
Water	\$4,057,221 6.1%	\$4,260,082	\$4,473,086	\$4,696,740
Surface Irrigation	173,270 14.0%	176,735	180,270	183,876
Sanitary Sewer	1,615,456 0.0%	1,647,765	1,680,720	1,714,335
Solid Waste	2,046,200 5%*	2,086,290	2,086,290	2,086,290
	\$7,892,147	\$8,170,872	\$8,420,367	\$8,681,241
Departments - Expenses				
Water	4,057,221	4,260,082	4,473,086	4,696,740
Surface Irrigation	173,270	176,735	180,270	183,876
Sanitary Sewer	1,615,456	1,647,765	1,680,720	1,714,335
Solid Waste	2,046,200	2,086,290	2,086,290	2,086,290
	\$7,892,147	\$8,170,872	\$8,420,367	\$8,681,241
Net Base Budget Expenses/(Revenues)	\$0	\$0	\$0	\$0
Decision Packages				
Decision Packages	\$0	\$0	\$0	\$0
Total Decision Packages	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$0	\$0	\$0	\$0

* Includes a 2.2% increase in Garbage Collection Base Rates, 2.01% increase in Commercial Garbage Collection tip fees and 61.24% increase in Cardboard Collection tip fees.



City of Brooks Water Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$3,816,984	\$4,260,082	\$4,473,086	\$4,696,740
Proposed Changes:				
Increase in Water Rates (6.1%)	240,237			
Expenses	3,816,984	4,260,082	4,473,086	4,696,740
Changes:				
Salaries & Wages	59,430			
Increase in Insurance	4,828			
Increase in Electricity	6,370			
Increase in Natural Gas due to Carbon Taxes	529			
Increase in Bank Charges	14,000			
Increase in NRSC Water Rates	155,080			
Net Base Budget Expenses/(Revenues)	\$0	\$0	\$0	\$0

Decision Packages

Decision Packages				
Utility Process Supervisor	0	0	0	0
Total Decision Packages	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$0	\$0	\$0	\$0



City of Brooks Surface Irrigation Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$171,766	\$176,735	\$180,270	\$183,876
Proposed Changes:				
Increase in Service Fees (14.6%)	1,504			
Expenses	171,766	\$176,735	\$180,270	\$183,876
Changes:				
Salaries & Wages	1,401			
Increase in Insurance Costs	103			
Net Base Budget Expenses/(Revenues)	\$0	\$0	\$0	\$0
Decision Packages				
Decision Packages	\$0	\$0	\$0	\$0
Capital From Operating	\$0	\$0	\$0	\$0
Total Decision Packages & Capital from Operating	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$0	\$0	\$0	\$0



City of Brooks Sanitary Sewer Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$1,615,456	\$1,647,765	\$1,680,720	\$1,714,335
Expenses	1,615,456	1,647,765	1,680,720	1,714,335
Changes:				
Salaries & Wages	-10,402			
Increase in Natural Gas due to Carbon Tax	4,196			
Increase in Electricity	5,274			
Decrease in Reserve Transfer	-2,663			
Increase in Insurance Costs	3,595			
Net Base Budget Expenses/(Revenues)	\$0	\$0	\$0	\$0

Decision Packages

Decision Packages				
Utility Process Supervisor	0	0	0	0
Total Decision Packages	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$0	\$0	\$0	\$0



City of Brooks Solid Waste Services 2024 Budget with 3 Year Forecasts

Base Budget

	2024	2025	2026	2027
Revenues	\$2,004,494	\$2,086,290	\$2,179,102	\$2,222,684
Changes:				
Increase in Garbage Rates - Cardboard Collection	49,959	50,085		
Increase in Garbage Rates - Commercial Garbage Collection	41,706			
Increase/(Decrease) from Reserve - Cardboard Collection	-49,959	-50,085		
Expenses	2,004,494	2,086,290	2,179,102	2,222,684
Changes:				
Salaries & Wages	5,608			
Increases in Contracted Cardboard Pick Up	4,905			
Increases in Insurance Costs	477			
Increases in Contracted Commercial Garbage Pick Up	2,974			
Increases in Contracted Multi Family Garbage Pick Up	27,742			
Net Base Budget Expenses/(Revenues)	\$0	\$0	\$0	\$0
Decision Packages				
Decision Packages	\$0	\$0	\$0	\$0
Total Decision Packages	\$0	\$0	\$0	\$0
Net Expenses/(Revenues)	\$0	\$0	\$0	\$0



City of Brooks Capital Projects - 2024 Budget

Department	Project	2024 Budget	Sources of Funding					Total Revenues	
			Grants	County of Newell (ICF)	Operations	Reserves	Partnerships/Donations		Debentures
Leg/Admin/Finance									
Veh/Eq Replacement	Data Storage 0244	0			0	0		0	
	Data Storage 0245	0			0	0		0	
	Mail System - Folder Stuffer Replacement	32,266			16,133	16,133		32,266	
Building Comp Replacements	City Hall Roof	0				0		0	
Total Capital		32,266	0	0	16,133	16,133	0	0	32,266
Fire									
Veh/Eq Replacement	Pumper Fire Truck Replacement	719,482		271,805	187,810	259,867		719,482	
	Rigid Hull Rescue Boat	0		0	0	0		0	
	Thermal Imaging Camera	0		0	0	0		0	
	Twin Line Spreader	0		0	0	0		0	
Capital Programs	SCBA Replacements	26,500		9,010	8,745	8,745		26,500	
New Projects	Regional Fire Safety Trailer	200,000		6,800	13,200		180,000	200,000	
Total Capital		945,982	0	287,615	209,755	268,612	180,000	945,982	
Municipal Enforcement									
Capital Programs	Fleet Replacement	60,000			30,000	30,000		60,000	
Total Capital		60,000	0		30,000	30,000	0	0	60,000
Engineering									
Capital Programs	Street Improvement Projects	2,000,000	800,000			1,200,000		2,000,000	
Total Capital		2,000,000	800,000	0	0	1,200,000	0	0	2,000,000

Department	Project	2024 Budget	Sources of Funding					Total Revenues
			Grants	County of Newell (ICF)	Operations	Reserves	Partnerships/Donations	
Transportation								
Veh/Eq Replacement Capital Programs New Projects	International Gravel Truck (U40)	195,000				195,000		195,000
	Monroe Sander (U064A)	45,000			11,986	33,014		45,000
	Monroe Snow Plow (U039)	45,000			22,500	22,500		45,000
	Elgin Street Sweeper (U008)	483,972				483,972		483,972
	Traffic Controller Replacement/Refurbishment	30,000			15,000	15,000		30,000
	Works and Utilities Admin Office	13,804,200					13,804,200	13,804,200
	City Hall Front Sidewalk	80,000				80,000		80,000
							0	
Total Capital		14,683,172	0	0	49,486	829,486	0	13,804,200
Water								
Capital Programs New Projects	Watermain Replacement	200,000				200,000		200,000
	Fleet Replacement	30,000				30,000		30,000
	Smart Meter Program	3,000,000	1,050,000			550,000	1,400,000	3,000,000
Total Capital		3,230,000	1,050,000	0	0	780,000	0	1,400,000
Sanitary Sewer								
Veh/Eq Replacement	Sewage Vac Truck (U195)	750,000				750,000		750,000
	Sewer Camera (U10)	20,000				20,000		20,000
Capital Programs	Sewer Main Replacement	200,000				200,000		200,000
	Fleet Replacement	30,000				30,000		30,000
New Projects	Parkland Lift Station Upgrade	305,000				305,000		305,000
	Sanitary Main Trunk 7th St E to Old Lagoon	2,066,500	1,257,672			808,828		2,066,500
	Meadowbrook Lift Station Pump Replacement	0						0
								0
Total Capital		3,371,500	1,257,672	0	0	2,113,828		3,371,500
Cemetery								
New Projects	Cemetery Expansion (see Decision Package)	150,000	150,000					150,000
Total Capital		150,000	150,000	0	0	0		150,000
Access Transit								
Veh/Eq Replacement	Replacement Access Transit Bus (BAT1)	0				0		0
Total Capital		0	0	0	0	0		0

Department	Project	2024 Budget	Sources of Funding					Total Revenues	
			Grants	County of Newell (ICF)	Operations	Reserves	Partnerships/Donations		Debentures
Recreation									
Veh/Eq Replacement	Areans Snow Blower	0		0	0	0			0
	Karcher Auto Scrubber	12,105		2,421	4,842	4,842			12,105
	JBS - Uninterrupted Power Supply	0		0	0	0			0
	CRA - LED Sign	0		0	0	0			0
Building Comp Replacements	JBS - Main Reception Elevator	0		0		0			0
	JBS - Pool Lockers	0		0		0			0
	JBS - Dryland Changeroom Lockers	0		0		0			0
Capital Programs	Fitness Equipment Replacement Program	20,000		4,000	8,000	8,000			20,000
Total Capital		32,105	0	6,421	12,842	12,842	0	0	32,105
Parks									
Veh/Eq Replacement	GMC 3500 Spray Truck U103	0		0	0	0			0
	John Deere Mower U278	0		0	0	0			0
Capital Programs	Mower Replacement Program	124,000		10,416	56,792	56,792			124,000
	Linear Trails & Beautification Program	100,000	100,000						100,000
	Playground Equipment Replacement Program	30,000			15,000	15,000			30,000
New Projects	Old Rodeo Grounds Development	1,500,000	500,000	300,000		100,000	100,000	500,000	1,500,000
	Skateboard Park	1,400,000	800,000	280,000			320,000		1,400,000
	Brooks Regional Ballpark Concrete	125,000		25,000		100,000			125,000
	Community Spray Parks	100,000	100,000						100,000
	Dog Park	75,000				50,000	25,000		75,000
Total Capital		3,454,000	1,500,000	615,416	71,792	321,792	445,000	500,000	3,454,000
Facilities									
Building Comp Replacements	Facility Building Roof	0				0			0
	CCC Building - Boiler System Room #1	0		0		0			0
Total Capital		0	0	0	0	0	0	0	0
Total		27,959,025	4,757,672	909,452	390,008	5,572,693	625,000	15,704,200	27,959,025